



Twelve Year study exploring how brands tangibly improve peoples' lives functionally, enhance their personal well-being, and contribute to wider society.





The Meaningful Brands Study is unique within the industry

Dating from 2009,
was the FIRST
GLOBAL
FRAMEWORK to
connect brands with
human well-being

2

PROPRIETARY
METRIC of brand
strength for business
and marketing
planning

3

Helps us identify how and where to

MEANINGFULLY ENGAGE

with people through customer, brand and media experiences





A Tangible Definition of 'Meaningful'

Understanding what matters across 3 pillars and 14 dimensions



Messaging and behavior that connects on an individual basis and serves a specific personal need or want **PHYSICAL**









INTELLECTUAL SOCIAL







EMOTIONAL



COLLECTIVE BENEFITS

Company initiatives, behaviors, and actions that respond to and connect at the social and cultural level











ETHICS



GOOD LIVING ENVIRONMENT SOCIAL





JUSTICE

FUNCTIONAL BENEFITS

Rational benefits focused on product functionality, customer service, interactivity, and technology







Brands are measured against specific attributes – pertinent to their category - within each pillar



FUNCTIONAL

How the product or service delivers

- Banking app
- Best Camera
- Clear Info
- Comfortable clothes
- Compatibility
- Data privacy
- Delivers
- Designs
- Digital experience
- Easy journey
- Easy returns
- Easy Switch
- Exclusive exp.
- Fair Prices

- Fix cuts
- Handling
- Handset Change
- Helpful Staff
- In charge
- In store experience
- Inclusive Collection
- Innovative
- Interactions
- Leader
- Multisensory
- Price's consistency

- Proactive
- Quality brands
- Quality Prods
- Range
- Respect
- Safe & Responsible
- Safety features
- Scents
- Tariffs Range
- Technologydriven
- Tools & services
- Unique
- Upright



PERSONAL

How brands improve peoples' lives



Healthy

Life Fasier

Save Time

Better Habits

FINANCIAL

Best interests

Savings

Wealth

- Trendv
- Attractive
 - Skills





SOCIAL

- Belonging
- Sharing
- Connecting
- Closer



Me Happy

- · Makes me content
- Self-Esteem
- Peace of Mind
- Show-off/Pride
- Self expression
- Privileged
- Relaxed



NATURAL

- Env. Enabler
- Sense of **Purpose**



COLLECTIVE

A brands role in society



- Local Suppliers
- Development
- Benefits the Economy



- Migrants
- LGBT+ rights
- Women's rights
- Anti-racism
- Social Leader Improve access
- Diversity

- Transparent
- Causes
- Data protection

Healthy lives

Food security

Education

Culture

Poverty

access

GOOD LIVING

· Climate change Ethical

· Sust.

• Respects Nature

consumption

ENVIRONMENT

Respects Animals

- Sust. Energy
- Sust. Innovations
- Clean supply chain
- Food waste
- Sust. Brands



EMPLOYER

- Good employer
- Jobs
- Invests

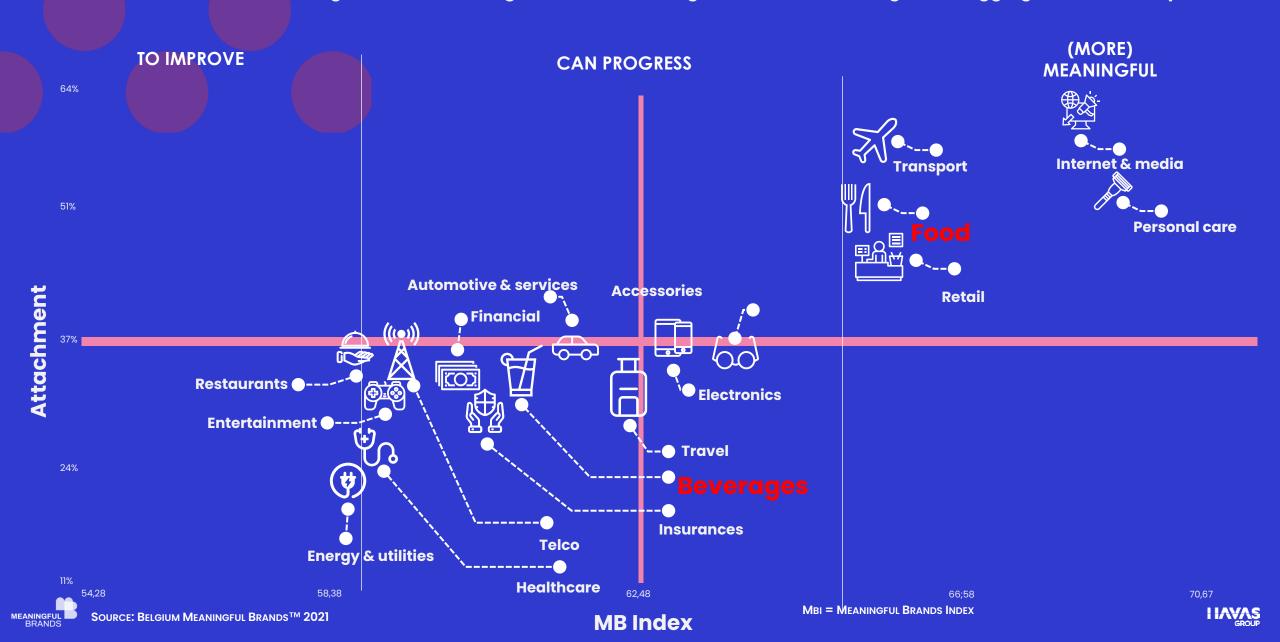
In orange: Attributes specific to a category





MBi & Attachment per category

food sector ranks among the most meaningful and has a strong attachment. Beverages are lagging behind in the "peloton".



Meaningful brands are measured through a Meaningful Brand Index

Brand KPI's (50%)

- ✓ Overall impression
 - ✓ Advocacy
- ✓ Purchase / Repurchase intents

Performance on MB Attributes (50%)

- ✓ Functional
- ✓ Personal
- Collective benefits





Belgian most Meaningful Food & Beverages Brands 2021



CÔTE D'OR	2 (Liptor 1994) 70,1	70,0	4 (otts) Since 1932 68,9	5 Materne 66,5	6 SPA 66,2	7 Barilla 66,1	Maredsous 65,9	9 Chaudfontaine.	10 IJSBOERKE 64,8
DE 64,6	evian 64,6	13 Milka 64,5	14 Coca Cola 64,4	15 SOUBRY 64,3	16 Lipton 64	PANZANI 63,7	18 Jupiler 63,7	19 BRU 63	20 nutella 62,9
21 62,5	22 CHOCOLONELY. 62,4	23 Kinder 62,2	24 Senseo 62,1	Schweppes 62	26 OLA 61,9	NESPRESSO 61,2	28 035(s 59,2	29 Jacqmotte 59,1	30 CRIMBERGEN 58,2





North most Meaningful food & beverages Brands 2021



1	2	3 1	4	5	6	7	8	9 🏚	10
CÔTE D'OR	LU Change A Name Change (Name)	Coca Cola	Lotus Since 1932		nutella	IJSBOERKE	SPA.	Lipton	Chaudfontaine.
72,8	71,8	71,6	70,8	70,8	69,4	68,2	68	67	67
11	12	13	14	15	16	17	18	19	20
SOUBRY	Materne	S Jupiler	Barilla	D·E	Milka	Maredsous	Kinder	evian	PANZANI
66,7	66,6	66,3	66,2	65,9	65,8	65,7	65,6	65,3	65,3
21	22	23	24	25	26	27	28	29	30
Schweppes	BRU	© OLA	NESPRESSO	Senseo	CHOCOLONELY	Sefe.	Oasís	Jacqmotte	Affligem
64,9	64,8	64,6	64,4	63,9	63,7	63,2	60,7	60,3	60,2





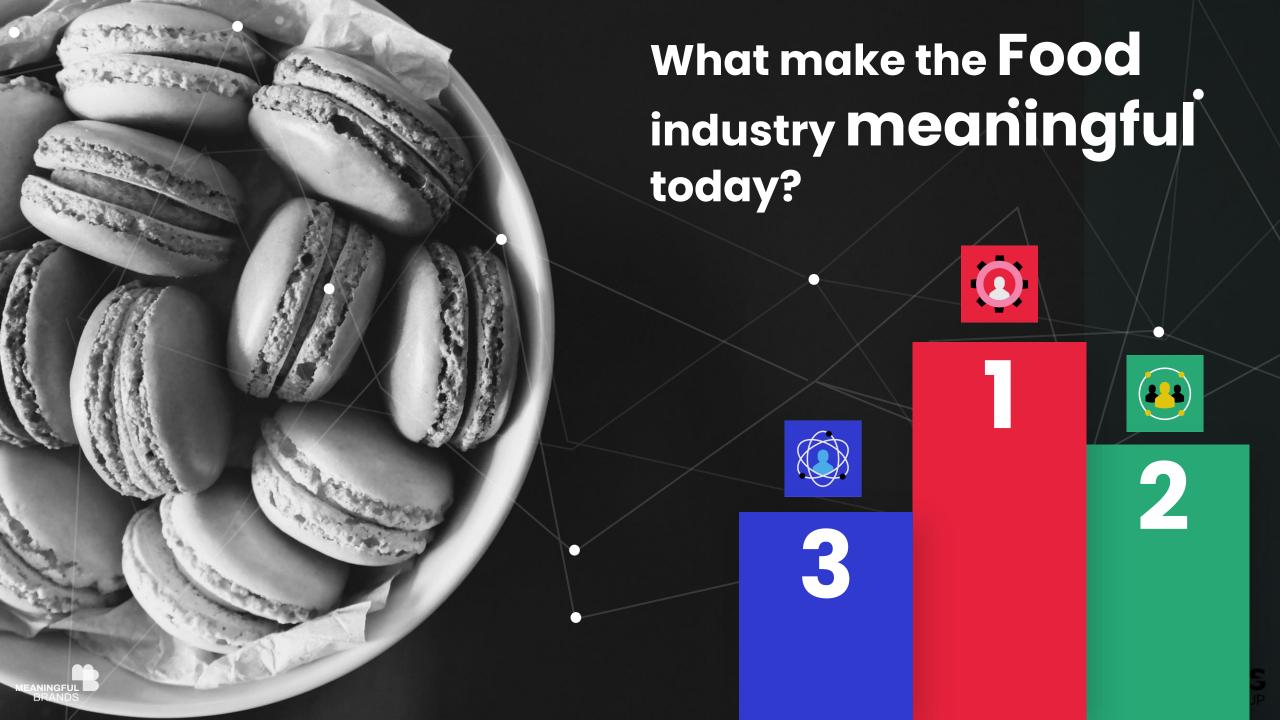
South most Meaningful food & beverages Brands 2021



1	Сôте D'OR 70,1	68,9	3 68,1	4 1 Materne 66,6	5 1 Maredsous 66,2	6 Barilla 66	7 (ottis) Since 1932 65,7	8 SPA 64	evian 63,8	10 milka 63,2
11	D·E 62,9	Chaudfontaine.	PANZANI 62,4	14 1 61,6	15 SOUBRY 61,4	BRU 60,9	IJSBOERKE 60,6	18 Jupiler 60,3	19 Senseo 59,9	20 Lipton 59,6
2	thocolonely.	22Kinder58,9	23 Sola 58,8	24 Schweppes 58,4	25 Jacqmotte 57,9	26 NESPRESSO 57,5	27 Oasis 57,2	28 Coca Gola 57	29 GRIMBERGEN 55,9	30 nutella 55,1







Unsurprisingly, consumers expect a quality product that delivers what it says, safe at a fair price. Happiness, sharing win on the personal side.





FUNCTIONAL

Deliver a good product / service

45%

- 119 Quality Prods
- 110 Delivers
- 109 Leader
- 109 Safe & Responsible
- 108 Fair Prices



PERSONAL

Improve peoples'

29%

- 123 Me Happy/Content
- 117 Sharing
- 115 Peace of Mind
- 113 Life Easier
- 113 Self expression



COLLECTIVE

Play a role in society & environment

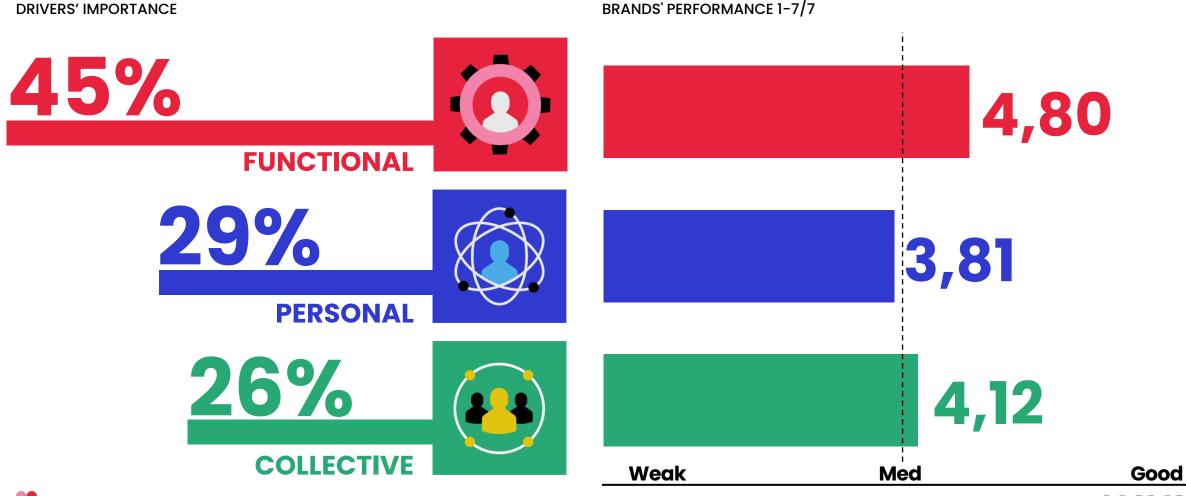
- 126 Food security
- 122 Clean supply chain
- 116 Local Suppliers
- Benefits the Economy
- 115 Transparent





The food sector performs very well where consumers expect them most: the functional pillar. Personal benefits are a point to work on.





Source: Belgium Meaningful Brands™ 2021

Functional is even slightly higher in the North. Dutch speakers distinguish themselves by a higher score on leadership, show-off, good employer and respect animals





FUNCTIONAL

Deliver a good product / service

46%

- 120 Quality Prods
- 114 Leader
- 110 Fair prices
- 110 Multisensory
- 110 Safe & Responsible



PERSONAL

Improve peoples'

28%

- 136 Me Happy
- 122 Show-off/Pride
- 120 Peace of Mind
- 119 Sharing
- 119 Content



COLLECTIVE

Play a role in society & environment

- 121 Food security
- 121 Clean supply chain
- 116 Good employer
- 115 Jobs
- 115 Respect animals





Same top I than in the North: quality, content and food security French speakers distinguish themselves by a higher score on delivering, In-store X, Life easier, local & transparency





FUNCTIONAL

Deliver a good product / service

43%

- 120 Quality Prods
- 113 Delivers
- 109 Safe & responsible
- 107 In-store experience
- 106 Range



PERSONAL

Improve peoples'

31%

- 124 Content
- 116 Sharing
- 1115 Me Happy
- 112 Life Easier
- Peace of Mind



COLLECTIVE

Play a role in society & environment

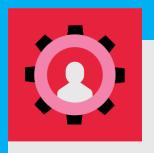
- 129 Food security
- 121 Clean supply chain
- 120 Local suppliers
- Benefits the Economy
- 115 Transparent





They like brands that are of quality, make them happy and have a clean supply Ethics is not an empty word for them





FUNCTIONAL

Deliver a good product / service

44%

- 116 Quality Prods
- 108 Leader
- 106 Multisensory
- 106 Safe & Responsible
- 106 Delivers



PERSONAL

Improve peoples' lives

29%

- 132 Me happy
- 130 Content
- 121 Show-off/Pride
- 118 Sharing
- 118 Peace of Mind



COLLECTIVE

Play a role in society & environment

- 121 Clean supply chain
- 115 Food security
- 115 Transparent
- 113 Respect animals
- 109 Ethical





They pay first attention on quality, happiness and food security. Fair prices fair stand out in their top attributes





FUNCTIONAL

Deliver a good product / service

46%

- 124 Quality Prods
- 116 Safe & responsible
- 112 Leader
- 111 Delivers
- Fair prices



PERSONAL

Improve peoples' lives

28%

- 125 Me Happy
- 122 Content
- 119 Life Easier
- 116 Self expression
- 115 Sharing



COLLECTIVE

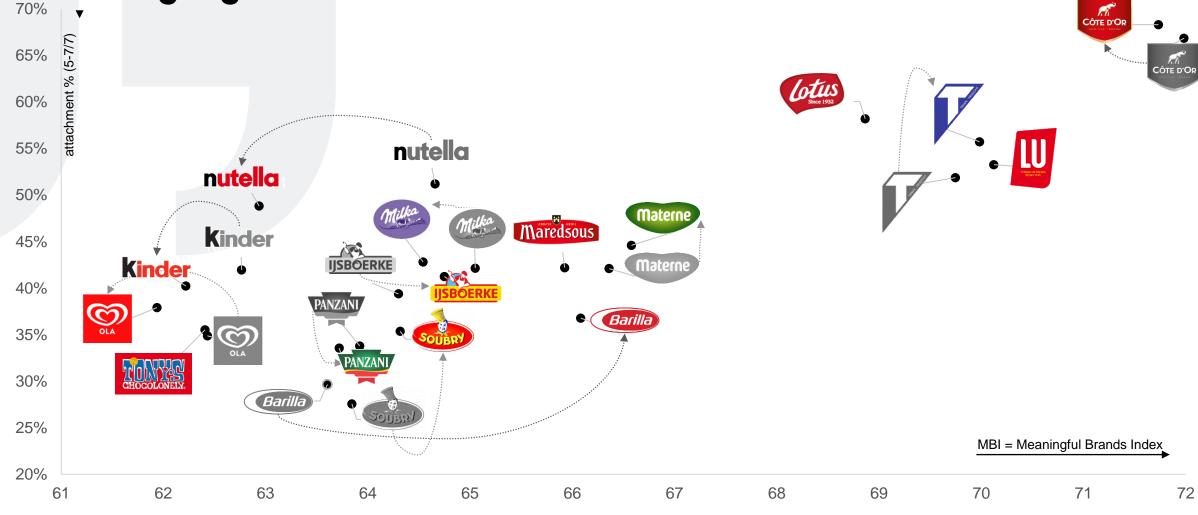
Play a role in society & environment

- 135 Food security
- 130 Benefits the economy
- 130 Clean supply chain
- 130 Local suppliers
- 120 Transparent





Côte d'Or is the leader on attachement & MBI
Best progression for Soubry, Tiensesuiker, Ijsboerke & Materne
Big regression for Nutella, bad evolution for OLA & Kinder







Food

Top Belgian food brands by target

Côte d'Or dominates food sector. LU, Lotus and Tiensesuiker compete for the top 3. Tony's Chocolate & Kinder in the top 10 for Gen Z.



National





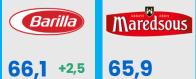






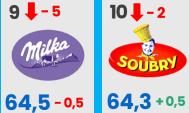


6 1+3





8 1 - 2



North









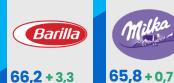






7 👢 -1





South











66.2



66 + 1.6



65,6





61,3 + 0,1

65,2 + 2,4

10 4 - 4









68,7 + 1,7

Kinder







67,3 +1,4



67,1 + 0,3



GenZ



71,2 -1,5

71,2



70,4















66,6

62,4 + 0,3

SOUBRY 61,6 + 0,2

Boomer



69,4

68,1

66,5 - 3,1

67,8 + 5,5

66,4

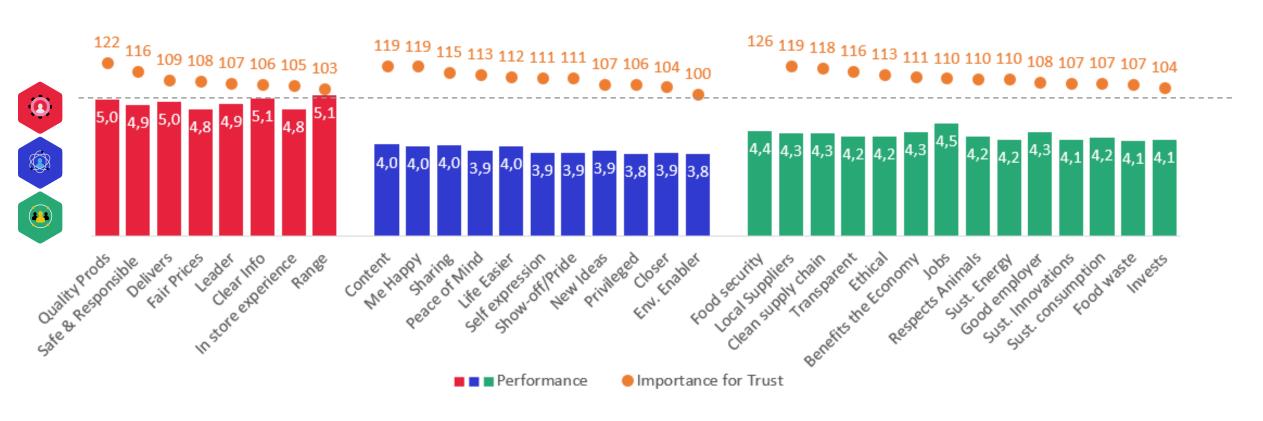
63,1+2,9

62,9 - 1,4

The functional aspect tends to meet consumers' expectations. For the personal & collective aspect, there is a gap between consumer expectations and brand performance. Quality prods, Peace of Mind & Transparent are working point



Attributes contributing to willingness to <u>Trust</u> in the food sector in 2021











Safe & Responsible



5,4 / 7



5,4 / 7



5,3 / 7

Quality Prods



BRANDS' PERFORMANCE 1-7/7

5,7 | 7



5,6 / 7



5,5 / 7

Multisensory



5,5 | 7



5,2 / 7



5,1 / 7



Environment Enabler

4,2 | 7



4,3 | 7



4,2 | 7

Healthy



4,4 | 7



4,4 | 7



4,4 | 7

Better Habits



4,5/7



4,3 | 7



4,2 | 7





4,5 / 7



4,5 | 7

Clean supply chain

4,5 / 7



4,7 | 7



4,7 | 7



4,6 / 7

Food waste



4,6 / 7



4,5 / 7



4,5 / 7









5,1/7



5/7



4,9 / 7





BRANDS' PERFORMANCE 1-7/7

5,5 / 7



5,3 / 7

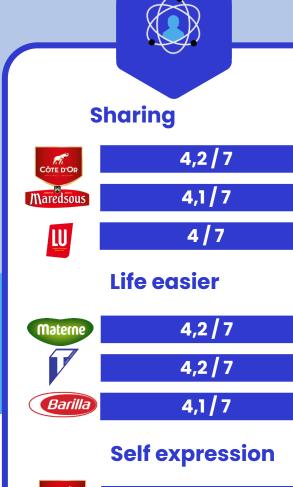


5,3 / 7















4,6 / 7



4,5 / 7



4,4 / 7

Clean supply chain



4,5 / 7



4,4 / 7



4,4 / 7

Transparent



4,3 | 7



4,2 | 7



4,1/7









5,5 / 7

Lotus Since 1932













5,7 / 7



5,4 / 7



5,3 / 7





BRANDS' PERFORMANCE 1-7/7

5,7 | 7



5,6 / 7



5,5 / 7

Delivers



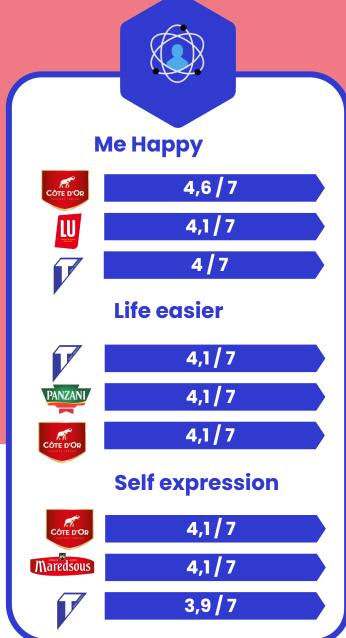
5,5 / 7



5,3 / 7



5,3 / 7









5,0 / 7



4,8 / 7



4,8 / 7

Clean supply chain



4,7 | 7



4,6/7



4,5 / 7

Transparent



4,6 | 7



4,4 | 7



4,4 | 7



The personal pillar has great importance for the beverage sector. Self expression, show-off & sharing are the top attributes





FUNCTIONAL

Deliver a good product / service

42%

- 114 Quality Prods
- 107 Leader
- 107 In store experience
- 106 Fair Prices
- 105 Delivers



PERSONAL

Improve peoples'

32%

- 114 Self expression
- 113 Content
- 112 Show off/Pride
- 111 Sharing
- III Me happy



COLLECTIVE

Play a role in society & environment

- 112 Sust. consumption
- Food security
- 109 Sust. Energy
- 109 Benefits the Economy
- 108 Sust. Innovations





A big dissonance between the importance given to the personal pillar and the market performance on this pillar



BRANDS' PERFORMANCE 1-7/7 **DRIVERS' IMPORTANCE** 42% 4,53 **FUNCTIONAL** 32% 3,60 **PERSONAL** COLLECTIVE Weak Med Good



Source: Belgium Meaningful Brands™ 2021

In the North, Quality prods, Leader & Multisensory are the most important attributes for the functional aspect





FUNCTIONAL

Deliver a good product / service

42%

- 117 Quality Prods
- 111 Leader
- 110 Multisensory
- 109 Fair Prices
- 106 In store experience



PERSONAL

Improve peoples'

32%

- 119 Content
- 117 Show-off/Pride
- 117 Self expression
- 113 Me happy
- III Sharing



COLLECTIVE

Play a role in society & environment

- 112 Food security
- 110 Sust. consumption
- 108 Benefits the Economy
- 108 Sust. Innovations
- 108 Healthy lives





In the South, In store experience & exclusive experience stand out. Self expression & Sharing are the most important personnal attributes





FUNCTIONAL

Deliver a good product / service

41%

- III Quality Prods
- 107 In store experience
- 107 Delivers
- 105 Exclusive exp
- 103 Fair Prices



PERSONAL

Improve peoples'

32%

- 112 Self expression
- 111 Sharing
- 110 Me Happy
- 109 Content
- 108 Show-off/Pride



COLLECTIVE

Play a role in society & environment

- 115 Sust. Energy
- 114 Sust. consumption
- 112 Transparent
- 110 Food security
- 110 Sust. Innovations





no big differences for Gen Z. Leader, Quality Prods, Fair prices & Show off





FUNCTIONAL

Deliver a good product / service

41%

- 110 Leader
- 109 Quality Prods
- 105 Fair Prices
- 104 In store experience
- 104 Multisensory



PERSONAL

Improve peoples'

32%

- 120 Show-off/Pride
- 113 Me Happy
- 113 Life Easier
- 112 Content
- Self expression



COLLECTIVE

Play a role in society & environment

- 113 Sust. consumption
- Sust. Innovations
- 108 Transparent
- 107 Ethical
- 106 Benefits the Economy





Quality Prods is primordial for boomers





FUNCTIONAL

Deliver a good product / service

42%

- 120 Quality Prods
- III In store experience
- 108 Delivers
- 107 Faire prices
- 104 Multisensory



PERSONAL

Improve peoples'

32%

- 113 Content
- 113 Self expression
- III Me Happy
- 110 Sharing
- 109 Peace of Mind



COLLECTIVE

Play a role in society & environment

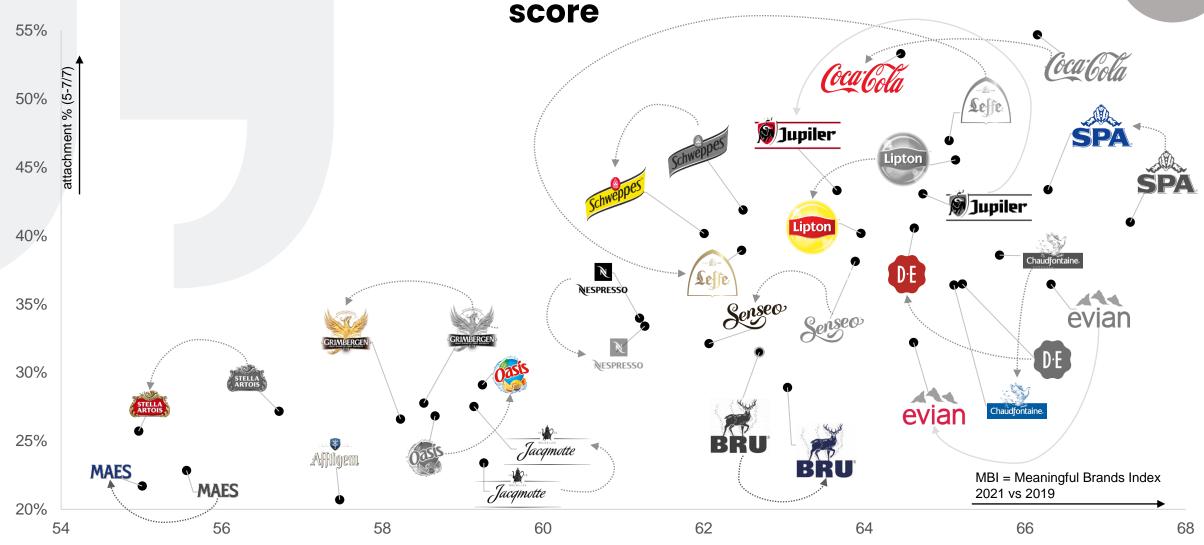
- 119 Sust. Energy
- 114 Sust. consumption
- 113 Healthy lives
- 113 Food security
- Benefits the Economy





In general, the beverages sector as a whole has decreased in meaningfulness. BRU is the only beverage that has increased its









Top Belgian Beverages brands by target

Spa, Evian & Douwe Egberts dominate dominate the top 3 of the different segments



National













6







9 1 - 2



62 -1,8

10 -1

North











66,3 -0,7

5 1 +2

61,5 - 1,6

5 1 +1



65,9 - 0,7









South









62,8 - 2,7







60,8 - 1,7



60,2 - 2,1

7 1 +2





10 1 + 3

59,8 - 4,2 59,5 - 4,3



58,3-1,4

GenZ



71.2 - 0,1



70,4 - 0,4



69,5 - 0,7

3 1 +1



68,7 - 3,9



67,8 -2



67,5 + 1,7







ŠPA 65,2 - 4,5

10 1 + 3

Boomer



71,2 - 0,6











66,4 - 0,6



63,1 - 3,3



62,9 - 2,1

8 1 - 2



62,6 - 1,7

66,6 + 2,7

9 1 -1

NESPRESSO 61,6 - 0.5

The functional aspect tends to meet consumers' expectations, except multisensory.



For the personal & collective aspect, there is a gap between consumer expectations and brand performance. They want to be even more happy and think the brand has to be healthy

Attributes contributing to quality of life in the beverage sector in 2021











Delivers



5,1 / 7



5,1/7



5,1 / 7

Clear Info



5,3 / 7



5,1/7



5,1/7

Leader



5,4 / 7



5,1 / 7



4,9 / 7





4,0 / 7



3,9 / 7



3,8 / 7

Healthy



4,8 / 7



4,6 | 7



4,6 / 7

Better Habits



4,4/7



4,4 | 7

4,2 | 7





4,6 | 7



4,4 | 7



4,4 | 7

Benefits the Economy



4,6 / 7



4,3 | 7



4,3 / 7

Clean supply chain



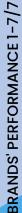
4,7 | 7



4,3 | 7



4,3 / 7











5,1/7



5,1 / 7



5,1/7

Clear Info



BRANDS' PERFORMANCE 1-7/7

5,3 / 7



5,1/7



5,1/7

Range



5,2 / 7



5,1 / 7



5,0 / 7



Sharing



4, | 7



3,9 / 7



3,8 / 7

Healthy



4,8 | 7



4,6 / 7



4,6/7

Better Habits



4,4 | 7



4,4 | 7



4,2 | 7



Jobs



4,6 / 7



4,4 | 7



4,4 / 7

Benefits the Economy



4,6 / 7



4,3 / 7



4,3 / 7

Clean supply chain



4,7 | 7



4,3 / 7

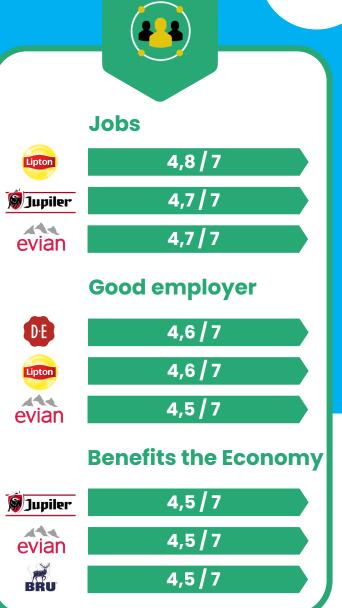


4,3 / 7















Coca Cola

5,4 / 7



5,1 / 7



5,1/7

Range



BRANDS' PERFORMANCE 1-7/7

5,3 / 7



5,3 / 7



5,2 / 7

Clear info



5,3 / 7



5,2 / 7



5,1/7



Healthy



4,7 | 7 4,6 / 7



4,6/7

Better Habits



4,4 | 7



4,4 | 7



4,2 | 7

Sharing



3,9 / 7



3,9 / 7



3,8 / 7



Local supplier



5,0/7



4,9/7



4,7 | 7

Sust. Energy



4,9 | 7



4,6/7



4,4 | 7

Healthy lives



4,6/7



4,4 | 7



4,4 | 7

THANK YO THANK YOU THANK YOU THANK YOU

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